

(Translation)

DAIICHI SANKYO COMPANY, LIMITED
The 16th Ordinary General Meeting of Shareholders (June 21, 2021)
Report of Final Tally of Voting Rights Exercised

Total number of voting rights held by shareholders: 19,153,586
Number of voting rights held by the shareholders present at the Meeting 16,861,166
(including voting rights exercised prior to the Meeting)

Proposals	Votes approved	Votes disapproved	Votes abstained	Ratio of Votes approved	Resolution result
First Proposal					
Appropriation of Surplus	16,848,585	9,543	518	99.93%	Approved
Second Proposal					
Election of Nine (9) Directors					
Sunao Manabe	16,624,606	233,492	518	98.60%	Approved
Satoru Kimura	16,757,731	100,372	518	99.39%	Approved
Masahiko Ohtsuki	16,758,942	99,161	518	99.39%	Approved
Shoji Hirashima	16,757,899	100,204	518	99.39%	Approved
Noritaka Uji	16,781,619	76,484	518	99.53%	Approved
Tsuguya Fukui	16,783,446	74,657	518	99.54%	Approved
Kazuaki Kama	16,779,908	78,195	518	99.52%	Approved
Sawako Nohara	16,810,461	47,641	518	99.70%	Approved
Hiroyuki Okuzawa	16,751,309	106,792	518	99.35%	Approved
Third Proposal					
Election of One (1) Audit & Supervisory Board Member					
Masako Watanabe	16,846,832	11,461	518	99.91%	Approved
Forth Proposal					
Provision of Bonuses to Directors	16,767,165	56,660	34,985	99.44%	Approved
Fifth Proposal					
Revision of the Maximum Amount of Compensation for Directors	16,627,176	230,701	956	98.61%	Approved
Sixth Proposal					
Revision of the Maximum Amount of Compensation for Audit & Supervisory Board Members	16,794,723	28,641	35,471	99.61%	Approved
Seventh Proposal					
Determination of Amount and Content of Medium-term Performance-based Share Compensation to Directors, etc.	16,810,852	47,024	956	99.70%	Approved

Notes:

1. Requirements for approval of each proposal:

• For First, Fourth, Fifth, Sixth and Seventh Proposal, a majority of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting) is required.

• For Second and Third Proposal, attendance of shareholders holding one third or more of the voting rights of the shareholders who are entitled to exercise their voting rights at the Meeting, and a majority of the affirmative voting rights of the shareholders present at the Meeting (including those exercised prior to the Meeting), are required.

2. Calculation method for the ratio of voting rights with manifestation of intention to approve

The percentage of the number of voting rights exercised prior to the Meeting and at the Meeting for which approval for each proposal was confirmed, to the number of voting rights held by the shareholders present at the Meeting (including those exercised prior to the Meeting).

3. Reason for not including some of the number of voting rights of the shareholders present at the Meeting in the number of voting rights

By regarding the number of voting rights exercised by the date immediately before the date of the Meeting and the number of voting rights of some of the shareholders present whose intention of approval or disapproval of each proposal was confirmed as the total number of voting rights, the requirement for each proposal was satisfied and resolutions have been legally adopted pursuant to the Companies Act of Japan. Therefore, the number of voting rights whose intention of approval, disapproval or abstention was not confirmed has not been included in the calculation.